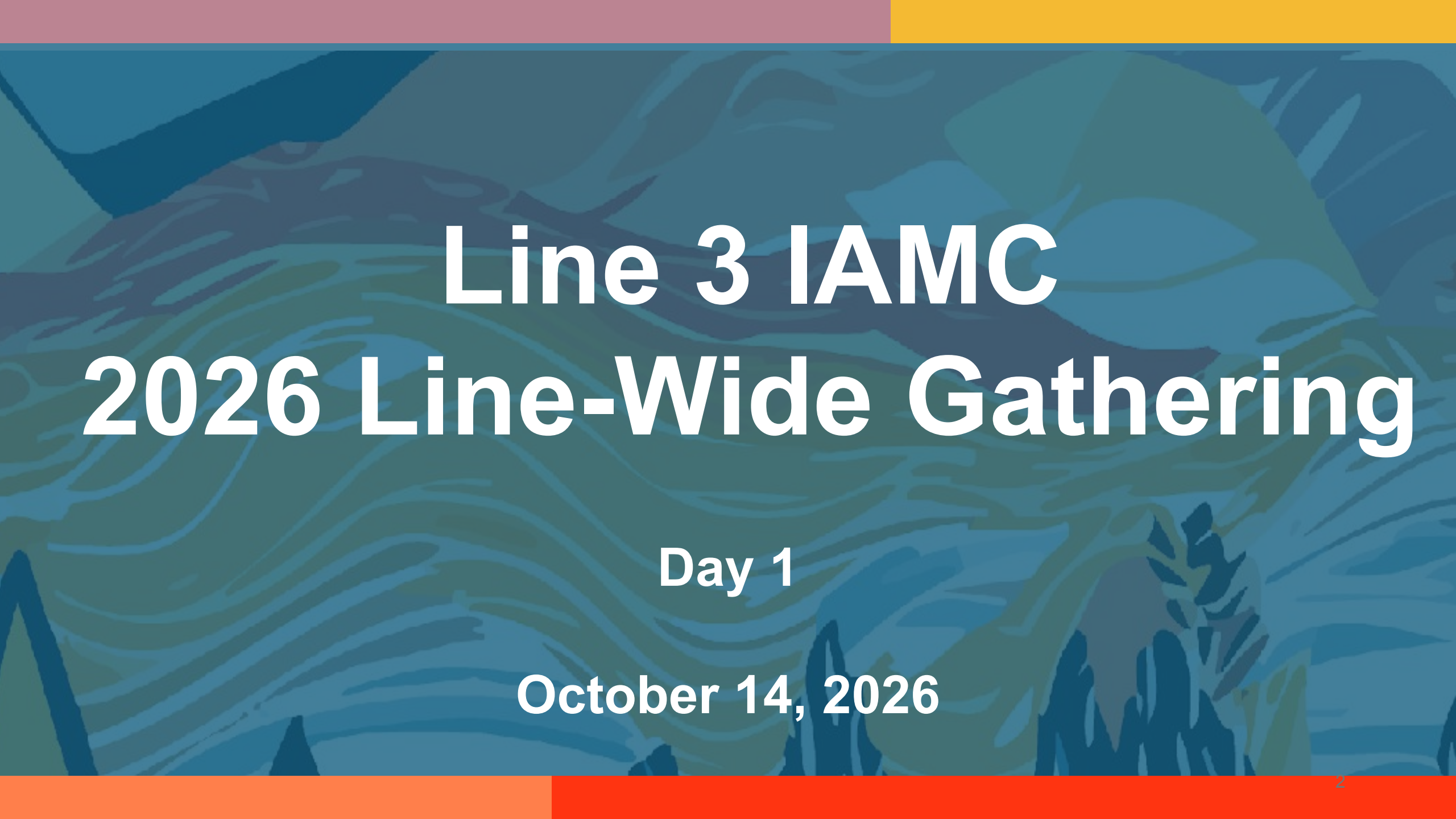




Line 3 IAMC 2026 Line-Wide Gathering

Grey Eagle Resort & Casino
Tsuut'ina Nation Territory, Alberta

October 14 & 15, 2026



Line 3 IAMC 2026 Line-Wide Gathering

Day 1

October 14, 2026



Grand Entry



Grand Entry

Opening Prayer

By Mr & Mrs Donald
Rowan T'suut'ina

Pow Wow Drum Group

By Bearchild Jrz
T'suut'ina and
Graham Rowan Jr

Master of Ceremony

By Glen Waskewitch

**Welcome to the
2026 Line 3 Indigenous Advisory
and Monitoring Committee
Line-Wide Gathering**

Territory Acknowledgement



We would like to acknowledge the Line 3 IAMC Line-Wide Gathering will be taking place on Treaty 7 Territory, specifically the lands of the Tsuut'ina Nation.

Treaty 7 is home to the traditional territories of the Niitsitapi (Blackfoot) Confederacy [Siksika, Kainai, Piikani, Amskapi Piikani], and the Îyârhe Stoney Nakoda Nations [Goodstoney, Chiniki, Bearspaw].

Treaty 7 is also home to the Métis Nation of Alberta.

A Few Helpful Reminders

➤ In case of an evacuation, follow the instructions provided by event staff.

➤ Washrooms and the Elders Room are located in the corridor.

➤ Please take phone calls outside the main room.

➤ Wi-Fi Code:
Network: GERC
Password: greyeagle!

If you need assistance, please speak with an event facilitator or Line 3 staff member.



Guidelines for Engagement

by Facilitators

- We are here to learn from one another and work toward shared goals.

- Focus on understanding different perspectives, even when opinions differ.

- Ask clarifying questions rather than making quick assumptions or judgments.

- Everyone's perspective matters. Please allow others to finish sharing, avoid interruptions during table activities, and side conversations during panel discussions.

If something feels uncomfortable or inappropriate, bring it up respectfully or speak with an event facilitator.



Detailed Agenda



Day 1

8:00-9:00	BREAKFAST
9:00-10:00	<i>Grand Entry</i>
10:00-10:10	<i>Welcome Remarks - Parliamentary Secretary Corey Hogan</i>
10:10-10:30	<i>Introduction and Overview of Line 3 IAMC - Co-Chairs</i>
BREAK & Draw	
10:45-11:15	<i>Keynote - JP Gladu, Principal of Mokwateh</i>
11:15 - 11:55	<i>Event Overview, Introductions and Networking Opportunity</i>
LUNCH & Performance	
1:00-2:00	<i>Partners Leadership Panel</i>
2:00-2:45	<i>Indigenous Caucus Panel - The Future of Line 3 IAMC</i>
BREAK	
3:00-4:15	<i>Engagement Opportunity - Partners Leadership and Indigenous Caucus Panel</i>
4:15-4:30	<i>Closing Comments</i>

Day 2

8:00-9:00	BREAKFAST
9:00-9:15	<i>Line 3 IAMC Emergency Management Welcome and Context Setting</i>
9:15-10:15	<i>Indigenous Leadership Emergency Management Panel</i>
BREAK & Draw	
10:30-10:40	<i>Emergency Management Progress and Lessons Learned</i>
10:40-12:00	<i>Emergency Management Engagement / Interactive Discussion</i>
LUNCH & Performance	
1:00-1:15	<i>Line 3 IAMC Indigenous Monitoring Update and Plant Guide Presentation</i>
1:15-2:15	<i>Indigenous Monitors Panel</i>
2:15-2:45	<i>Engagement Opportunity on Indigenous Monitors Panel</i>
BREAK	
3:00-4:00	<i>Traditional Plant Knowledge Elders Panel</i>
4:00-4:15	<i>Traditional Plant Knowledge Elders Panel Q/A</i>
4:15-4:30	<i>Closing Comments / Closing Prayer</i>

Engagement Materials in Your Meeting Kits

by Facilitators



We have brought together a few helpful resources for you.

Agenda

**Line 3 IAMC Booklet
and Governance Chart**

One-Pagers

Line 3 IAMC Key Accomplishments

2026 Line 3 IAMC Annual Report

Regional Engagement Sessions - What We Heard

2025 Indigenous Monitors Forum - What We Heard

What Happens During a Pipeline Incident?

Emergency Management Planning Initiative (EMPI)

Training for Indigenous Regulatory Involvement (TIRI)

Line 3 Pipeline Route Maps



We hope these resources will be helpful during and beyond the Gathering.

Share Your Ideas & Feedback



Throughout the Gathering, use these spaces to share your reflections, provide feedback, and help inform future engagement.

Stories & Feedback Station

Share a story, reflection, or feedback by adding a Post-it to the display.

Parking Lot

Have a question or comment that can't be discussed in the moment? The facilitator will add it to the Parking Lot so it can be captured and revisited later.

Mentimeter

Want to share feedback on a theme later? Scan the QR code on your table to add your input. They will remain open by theme throughout the two days, so you can return to it at any time.

Explore, Connect & Have Fun



During breaks and lunch, take part in these interactive activities to learn more about the Committee's work and connect with other participants.

Interactive Map

Take a moment to pin your Nation on the map and help illustrate the reach of Line 3 impacted Nations.

Bingo

Connect with other participants, learn about the Committee's work, and enter to win a small prize.

Our Two Days Together

Throughout the event, different tools will be provided to capture your ideas, your table's discussions, and record questions during the panel sessions.

1

Table Feedback

Share key ideas and reflections from your table discussion with the larger group.

2

Shareback Booklet

A table notetaker will capture the group's key ideas and reflections in the booklet.

Collected by Boreala Management at the end of each day.

3

Mentimeter

Scan the QR code during the panel Q&A to submit your questions and ideas.

Together, these tools will help ensure that individual reflections, table discussions, and questions are captured throughout our two days together.



Welcome Remarks

By Parliamentary Secretary Corey Hogan



Introduction and Overview of Line 3 IAMC

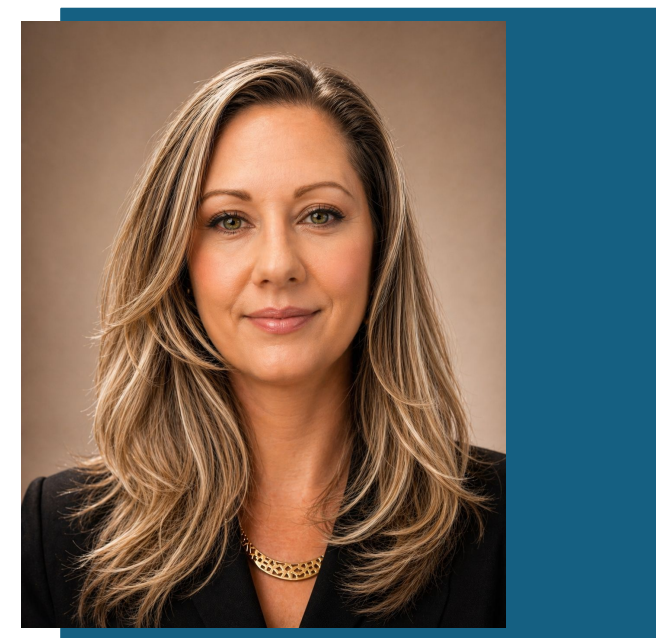
By Co-Chairs



Welcome & Introduction



Richard Aisaican
Co-Chair



Anita Kuipers
Co-Chair

Purpose of the Line-Wide Gathering

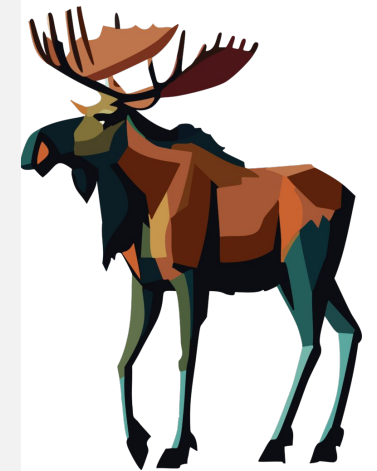
by Co-Chairs



This gathering is an opportunity for **First Nations and Métis leadership to shape the future priorities and direction** of the Line 3 IAMC.

By bringing together Indigenous leaders, the Canada Energy Regulator, Natural Resources Canada, and Enbridge, we hope to **strengthen relationships, build trust, and identify shared priorities** that will guide the Committee's work in the years ahead.

Your insights and perspectives are important in helping ensure the Committee continues to **serve and support Impacted Nations and communities in meaningful ways.**



Outcomes of the Line-Wide Gathering

by Co-Chairs

The **desired outcomes** are:

- Identify **shared priorities and ideas** to guide the future work of the Committee.
- Learn about the **benefits and results** being achieved for First Nations and Métis communities, including Indigenous monitoring, training opportunities, emergency preparedness, and capacity building.
- **Strengthen relationships and create opportunities** for First Nations and Métis leaders, and participants to connect and share knowledge across generations.





Overview of Line 3 IAMC Committee

Mandate of Committee

by Co-Chairs



Line 3 IAMC brings together First Nations, Métis, federal regulators, and industry representatives to strengthen Indigenous participation in pipeline oversight, safety, environmental protection, and emergency management.

The Committee's workplan supports communities in:

- Indigenous Monitoring and Training Capacity
- Emergency Management
- Communications and Engagement
- Support Shared Priority 34



Overview of the Committee

by Co-Chairs

Role of Committee Members



- Leadership
- Partnership
- Representation
- Direction

Guiding Values



- Respect
- Collaboration
- Diverse Perspectives
- Relationships
- Shared Commitment

Focus for the Next Two Days



- Future Direction
- Evolving Landscape
- Inclusive Discussions
- Collaborative Engagement



Overview of the Committee

by Co-Chairs



Government Commitment



The Line 3 IAMC was established in 2017. It was co-developed to respond to First Nations and Métis interests in pipeline monitoring, safety, and oversight functions.

Collaborative Oversight



First Nations & Métis communities, the Canada Energy Regulator, and the Natural Resources Canada work together to advance pipeline safety, environmental protection, and Indigenous monitoring through all project phases.

Constructive Dialogue



Participation does not imply support or opposition to the project

Meaningful Participation



The Line 3 IAMC creates opportunities for impacted First Nations and Métis communities to influence oversight, identify emerging concerns and strengthen regulatory responses.

Governance Structure



The Committee includes 16 Indigenous Caucus representatives from Alberta, Saskatchewan, and Manitoba, an Indigenous Co-Chair, a federal Co-Chair, and one CER representative.





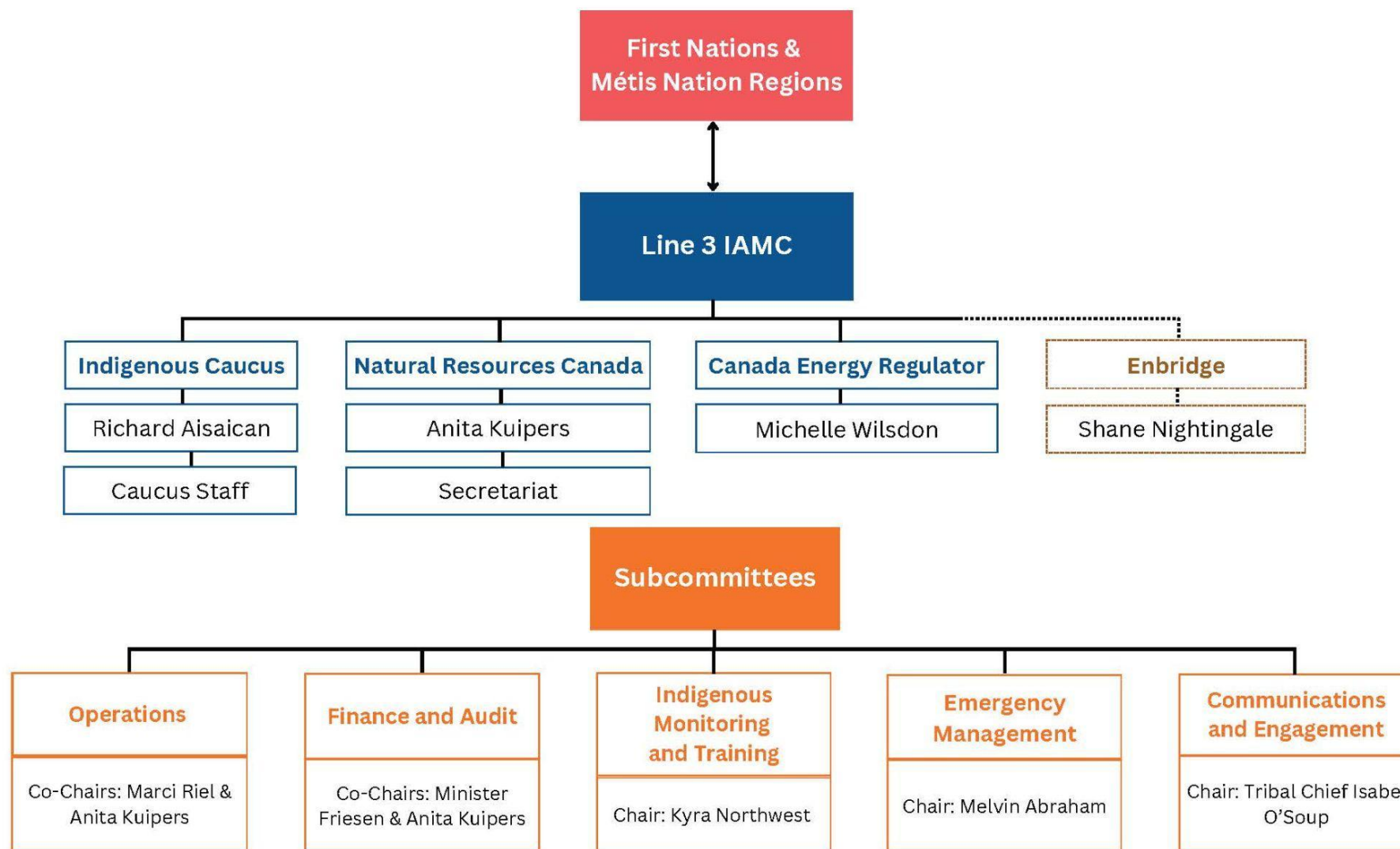
Bringing together representatives from impacted First Nations, Métis governments and federal partners to strengthen monitoring, safety, environmental protection and participation in regulatory oversight.



Protecting land, water and communities through collaboration, engagement, monitoring activities, Indigenous knowledge and meaningful participation.

Organizational Chart

by Co-Chairs

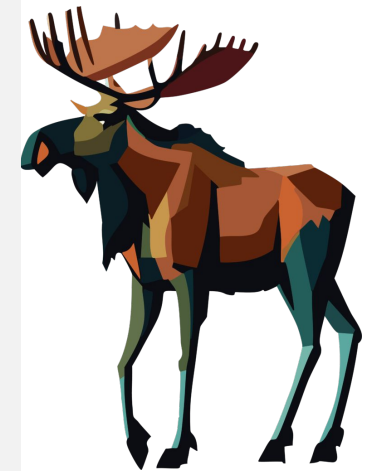


Overview of What We Have Achieved Together (2017-2026)

by Co-Chairs



- Established as one of **Canada's first Indigenous-led oversight models** for a major energy project.
- **Embedded Indigenous Monitors** in regulatory inspections and oversight activities.
- Advanced **Indigenous influence on federal regulatory policy** through advice and recommendations.
- **Built capacity** through training, emergency preparedness initiatives, and Indigenous monitoring programs.
- **Expanded the Committee's participation** to include all federally regulated Enbridge infrastructure in the Line 3 Corridor.



Line 3 IAMC Key Accomplishments Handout in Kits



Line 3 Indigenous Advisory and Monitoring Committee

Established in 2017, the Line 3 IAMC brings together First Nations, Métis, federal regulators, and industry representatives to strengthen Indigenous participation in pipeline oversight, safety, environmental protection, and emergency management.

KEY ACCOMPLISHMENTS



Indigenous Monitoring

- Established and advanced the Indigenous Monitoring program.
- Indigenous Monitors participate alongside regulators in inspections, compliance verification, and oversight activities.
- Increased Indigenous presence and perspectives in pipeline monitoring and regulatory activities.



Regulatory Leadership

- Developed 55 recommendations to improve Indigenous participation in the natural resource sector.
- Provided advice on regulatory modernization, emergency management, Indigenous rights, and implementation of UNDRIP-related initiatives.
- Helped strengthen relationships between Indigenous communities, regulators, and industry.



Community Capacity Building

- Developed the Training for Indigenous Regulatory Involvement (TIRI) program.
- Published the Wise Practices Report to share community-informed approaches and lessons learned.
- Published an Emergency Preparedness Report informed by Indigenous communities across the Line 3 corridor.
- Launched the Emergency Management Planning Initiative (EMPI) to support community emergency preparedness and planning.



Overview of Insights from Recent Engagements

Key Findings And Feedback From Latest Events

by Co-Chairs



2025 Line-Wide Gathering

February 2025

Manitoba

*Indigenous
Monitoring Forum*

September 2025

Alberta

EMPI Launch

February 2025

2026 Regional Engagement Sessions

June 2026

*In Manitoba, Alberta, and
Saskatchewan*



KEY OUTCOMES

What We Heard

- Stronger Indigenous decision-making
- Community-led implementation
- Capacity and protection of Indigenous Knowledge
- Clear next steps and visible follow-through

What We Did

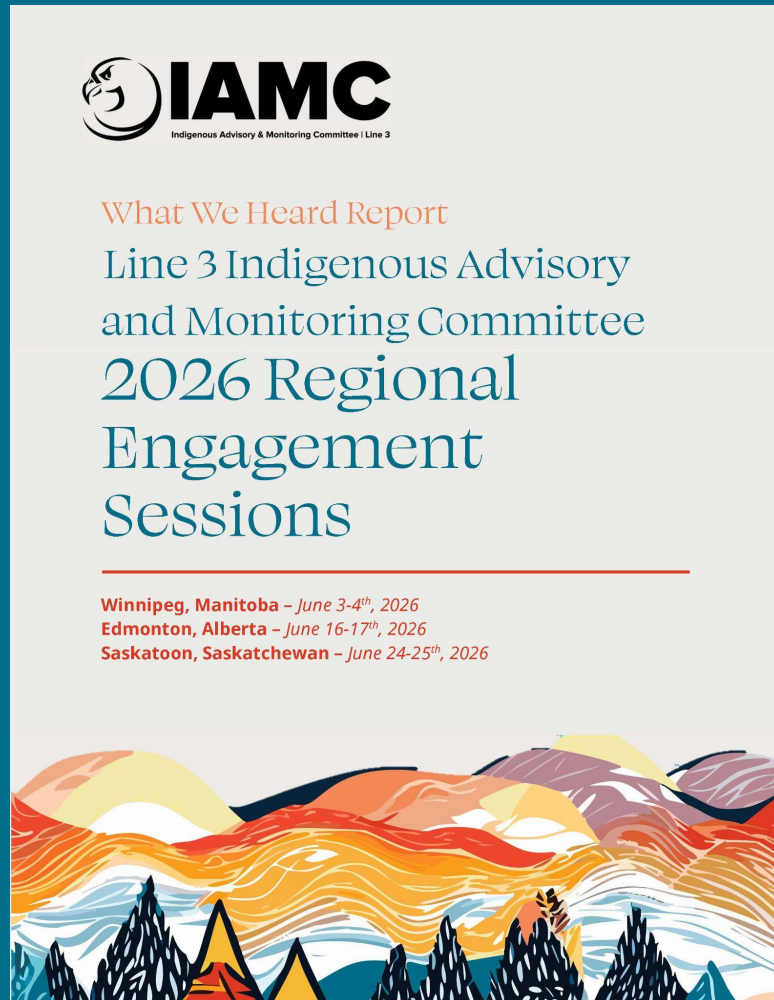
- Indigenous Monitoring Forum and Land-Based Training
- Emergency Management Planning Initiative (EMPI)
- TIRI and Terms of Reference update
- Document impacted Nation perspectives on IAMC's future role

Priorities for Future Work

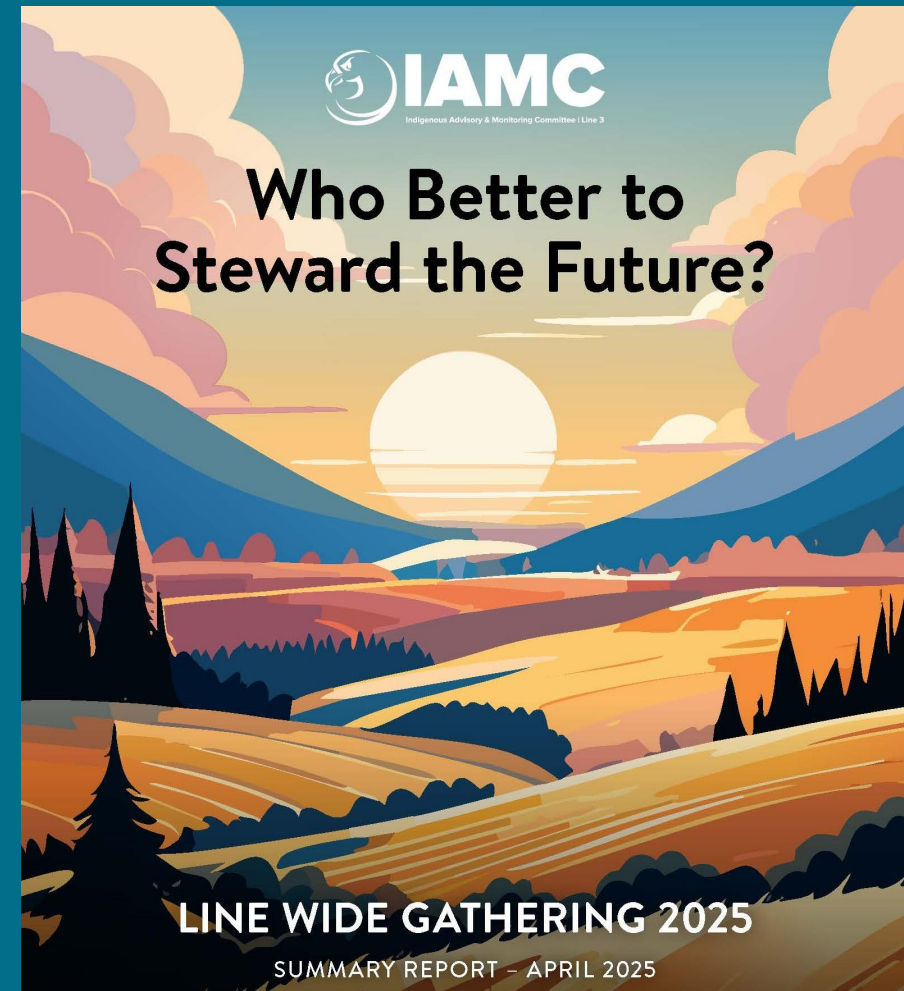
- Indigenous Risk Model
- Emergency Management
- Indigenous Monitoring and Training
- Communication and Engagement with Elders and youth

Full Reports Available on Our Website - QR Code in Kits

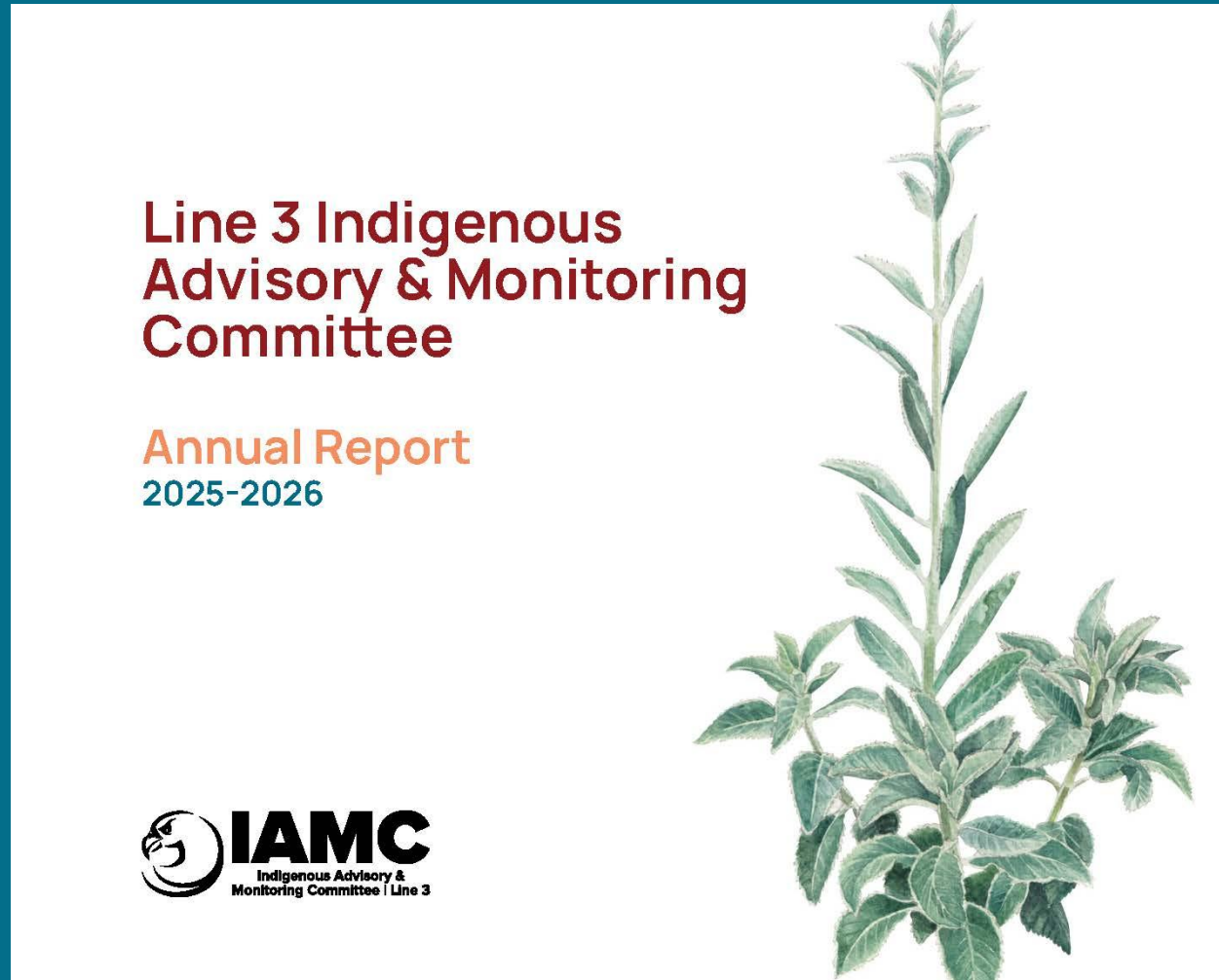
2026 Line 3 IAMC Regional Engagement Sessions Summary Report



2025 Line 3 IAMC Line-Wide Gathering Summary Report



Available on Our Website - QR Code in Kits
2026 Line 3 IAMC Annual Report



An aerial photograph of a vast, dense forest. The trees are in various stages of autumn, with colors ranging from deep green to bright yellow and orange. The forest covers rolling hills, and a small body of water is visible in the distance. The overall tone is serene and majestic.

HONOURING OUR ANCESTORS, GUIDING OUR FUTURE

Let's Take a Break!





Keynote

By JP Gladu, Principal of Mokwateh



Event Overview



Partners Leadership Panel



Minister Friesen
Metis Caucus member



Tribal Chief Mark Arcand
First Nations Caucus member, IAMC



Tracy Sletto
Chief Executive Officer, Canada Energy Regulator (CER)



Kimberly Lavoie
Assistant Deputy Minister, Natural Resources Canada (NRCan)



Vik Kohli
Vice President, Canadian Operations, Liquids Pipelines, Enbridge



Indigenous Caucus Panel



Brad Swiftwolfe
First Nations Caucus Member



Ron Swains
First Nations Caucus Member



Matthew Piegan
Chief Pasqua First Nation



Emergency Management Progress & Lessons Learned



Melvin Abraham
Emergency Management Subcommittee Chair



Joel Block
Nikaanii Consulting Inc.



Scott Ritzer
Nikaanii Consulting



Indigenous Leadership Emergency Management Panel



Amy Thomas



Lawrence McNab



Kimbal Ironstar



Alanna Burton



Indigenous Monitors Panel



Kyra Northwest



Mike Sutherland



Dale Kykkanen



Deena Braun



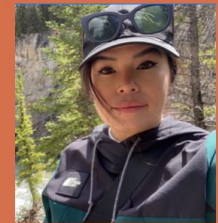
Traditional Plant Knowledge Elders Panel



Dave Daniels



Calvin Racette



Moderator:
Kyra Northwest

Meet & Greet

Introduce yourself to someone new, get to know our committee members, engage with panelists, share your thoughts, and use this opportunity to advance your bingo!



60 min

Time for Lunch!

Performers

We are pleased to welcome

Darla Daniels

for an outstanding cultural performance
over lunch.





Line 3 IAMC Partners Leadership Panel



From Participation in Oversight to Outcomes:

The Value of the Line 3 IAMC Model for Indigenous
Nations, Regulator, Government, and Industry

Partners Leadership Panel Intention & Outcomes

This panel aims to:

- Understand the evolution of the Line 3 IAMC as a partnership model
- Discuss the influence of the Line 3 IAMC on collaboration and regulatory practices
- Learn about outcomes for First Nations and Métis communities





Partners Leadership Panel



Minister Marg Friesen
*Line 3 IAMC
Indigenous Caucus*



**Tribal Chief Mark
Arcand**
*Line 3 IAMC
Indigenous Caucus*



Vik Kohli
*Vice President,
Canadian Operations,
Liquids Pipelines,
Enbridge*



Kimberly Lavoie
*Associate Deputy
Minister, Natural
Resources Canada
(NRCan)*



Tracy Sletto
*Chief Executive
Officer, Canada
Energy Regulator
(CER)*



Moderator:
**Anne-Norrante
Alexandre**
*Senior Consultant,
Boreala
Management*

Partners Leadership Panel



From Oversight to Outcomes:

The Value of the Line 3 IAMC Model for Indigenous Nations, Regulator, Government, and Industry



Indigenous Caucus Panel - The Future of Line 3 IAMC

Indigenous Caucus Panel - The Future of Line 3 IAMC



**Our Voice, Our Leadership, Our
Direction:**

**Perspectives on the Future of Line 3 IAMC
from the Indigenous Caucus**

Indigenous Caucus Panel - The Future of Line 3 IAMC

During this panel you will:

- Hear directly from Indigenous Caucus members on their reflections of the Committee and future directions for collaboration and partnership.
- Reflect on the future of the Line 3 IAMC and opportunities to contribute to the next phase of engagement.





Indigenous Caucus Panel

The Future of Line 3 IAMC



Brad Swiftwolfe

*First Nations Caucus
Member, Line 3 IAMC*



Ron Swain

*First Nations Caucus
Member, Line 3 IAMC*



**Chief Matthew T
Piegan**

Pasqua First Nation



Moderator:

Katharine Evans

*Partner, Boreala
Management*

Let's Take a Break!

A thick, hand-drawn style orange line that underlines the text "Let's Take a Break!".

**Engagement
Opportunity**

**Partners
Leadership &
Indigenous
Caucus
Panels**



Engagement Opportunity Partners Leadership & Indigenous Caucus Panels



Theme: What should Indigenous oversight look like for the next generation of federally regulated energy projects?

Engagement Opportunity: The Future of the Line 3 IAMC



This engagement opportunity aims to:

- Build on reflections shared during both panels.
- Reflect on the successes, impacts, and lessons learned from the Line 3 IAMC experience.
- Explore opportunities for the future of Indigenous participation, monitoring, oversight, and collaboration.
- Generate ideas to inform future priorities for the Line 3 IAMC and beyond.

The desired outcomes are:

- Participant feedback on what the Line 3 IAMC should appreciate, increase, or adjust moving forward.
- Clearer priorities and future directions for the Line 3 IAMC.
- Insights to inform inclusion of Indigenous oversight and monitoring for federally regulated energy projects.



Engagement Opportunity: The Future of the Line 3 IAMC



1

Join the Conversation

Participate in a group discussion at your table

3 rounds



2

Reflect & Discuss

Explore various questions related to the future of the Line 3 IAMC



3

Capture Key Reflections

Document key ideas, insights, and recommendations in the Shareback booklet



4

Share as a Large Group

Identify a Spokesperson and if your table is selected, share with the larger group



Engagement Opportunity: The Future of the Line 3 IAMC - Round 1

*Take a few minutes to reflect and record your thoughts in **the Booklet**.*



15 min

1

APPRECIATE

What should be valued and carried forward?

Guiding Questions:

- What strengths of the Line 3 IAMC should be maintained?
- What Line 3 IAMC initiatives or actions have had the greatest impact on First Nations and Métis communities?
- What Line 3 IAMC lessons or achievements should be carried forward?



Engagement Opportunity: The Future of the Line 3 IAMC - Round 2

Now, let's shift from appreciating what is working well to exploring what could be strengthened or expanded.



15 min

2

INCREASE

What should be strengthened or expanded?

Guiding Questions: Shaping First Nations & Métis participation in regulatory activities...

- Which activities, approaches, or partnerships should receive greater focus and support?
- What perspectives or voices should be increased?
- Where are the greatest opportunities to strengthen Indigenous participation, capacity, and collaboration in regulatory activities, including contributing directly to the work of the Line 3 IAMC?



Engagement Opportunity: The Future of the Line 3 IAMC - Round 3

Building off previous discussions, consider what should change or evolve to better support Nations.



15 min

3

ADJUST

What should change to better support Nations?

Guiding Questions:

- Based on what should be maintained and increased, what needs to be adjusted?
- What priorities should guide the next phase of the Line 3 IAMC and what would success look like in 5 years?
- What actions would have the greatest impact on Nations and how can the Line 3 IAMC best support Nations ?





30 min

Let's Share Back!

Selected tables will be invited to share key takeaways from their discussion. Write down in your Shareback Booklet and share with the larger group:

- **One strength to maintain** (APPRECIATE)
- **One priority to strengthen** (INCREASE)
- **One adjustment for the future** (ADJUST)



Closing Comments



Closing Comments



Richard Aisaican
Co-Chair



Anita Kuipers
Co-Chair

How Did We Do Today?



Scan the QR code
or complete the satisfaction survey
on your table to let us know how
today went for you.



What We Heard & Closing Remarks

by Co-Chairs

Appreciation



Your participation matters

Key Takeaways



- Valuable perspectives shared
- Important themes and priorities identified
- Conversations that help understand Nations' needs and shape the path forward

Looking Ahead

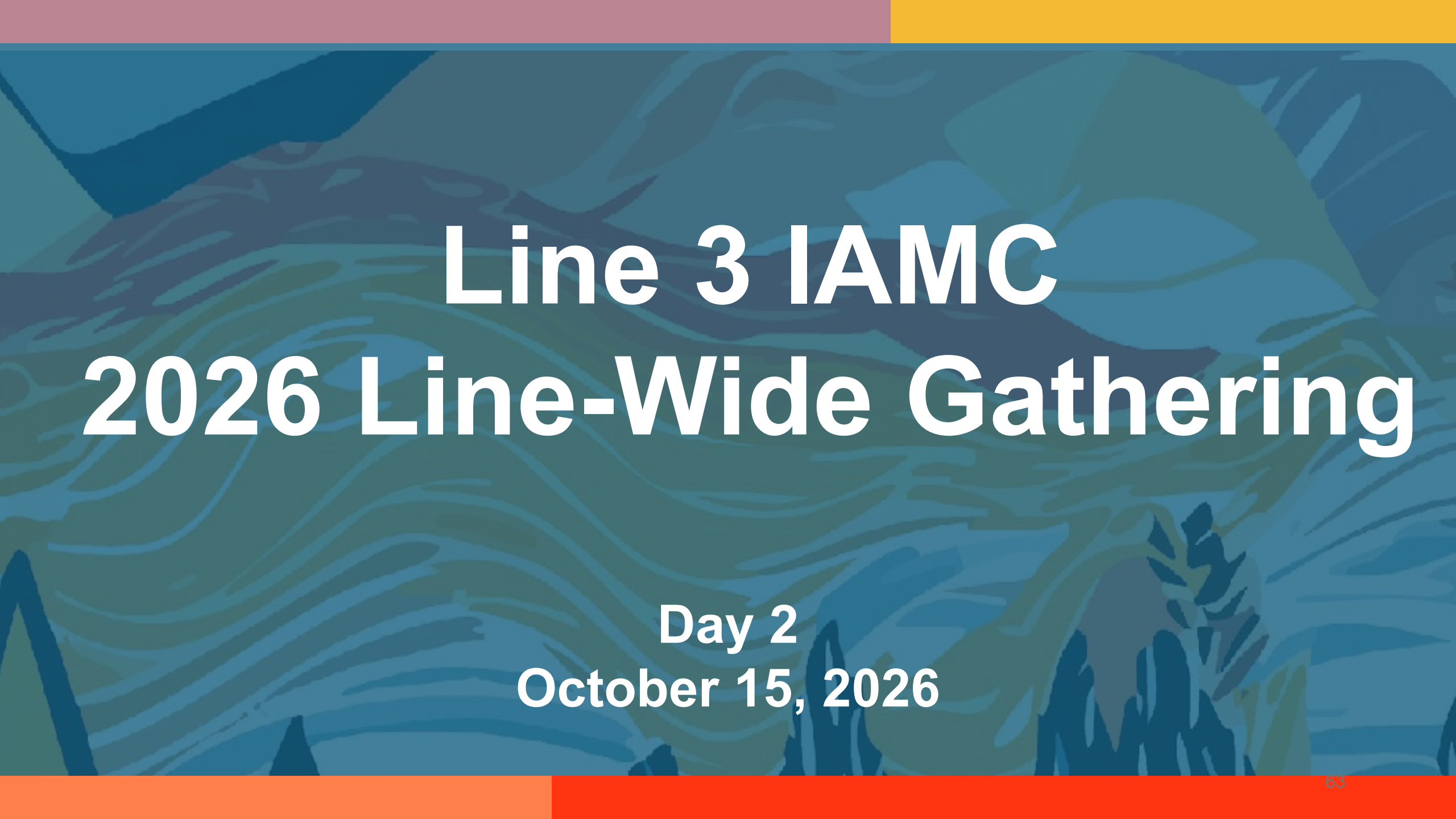


- Building on today's momentum
- Continued dialogue and collaboration tomorrow
- Logistical reminders for Day 2





Indigenous Advisory & Monitoring Committee | Line 3



Line 3 IAMC 2026 Line-Wide Gathering

Day 2
October 15, 2026

**Welcome to the 2026 Line-Wide
Gathering hosted by the
Line 3 Indigenous Advisory and
Monitoring Committee**



Line 3 IAMC Emergency Management Welcome and Context Setting



Melvin Abraham
*Emergency Management
Subcommittee Chair*

Leadership Through Emergencies: Lessons Learned and Building Resilient Communities

by Melvin Abraham, Emergency Management Subcommittee Chair



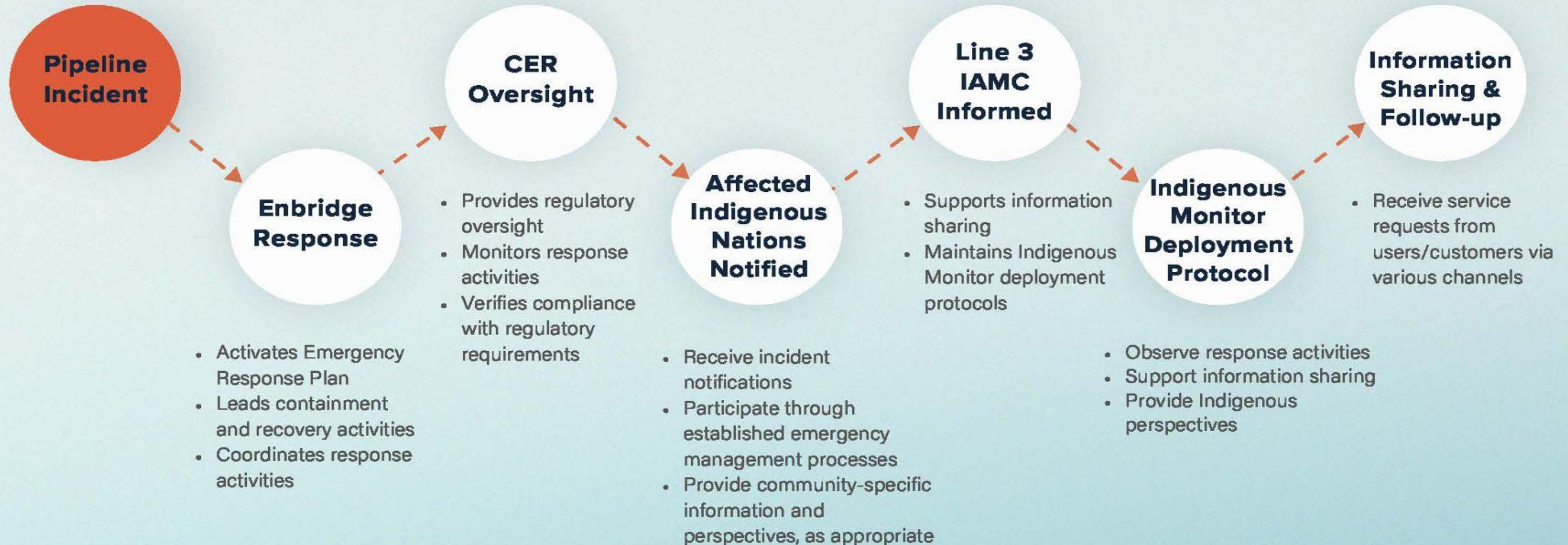
- Share **practical experiences and lessons learned** from communities that have faced emergencies firsthand
-

- Explore **preparedness, response, and recovery**, including what is working, where challenges remain, and the role of **Indigenous leadership in building resilient communities**



What Happens During a Pipeline Incident?

Pipeline safety along the Line 3 corridor is supported through the combined roles of Enbridge, the Canada Energy Regulator, Indigenous Nations, the Line 3 IAMC, and Indigenous Monitors. Established notification, response, monitoring, and information-sharing processes help support Indigenous participation during a pipeline incident.





Indigenous Leadership Emergency Management Panel

Indigenous Leadership Emergency Management Panel



Leadership Through Emergencies

Lessons Learned and Building Resilient
Communities



Indigenous Leadership Emergency Management Panel



Amy Thomas

*Emergency Services
Coordinator*

*Yorkton Tribal
Council*



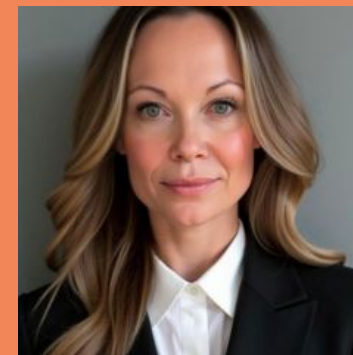
Lawrence McNab

*Lands Manager
George Gordon First
Nation*



Kimbal Ironstar

*Water Plant Manager
Carry the Kettle First
Nation*



Moderator:

Alanna Burton

*Director, Indigenous
and Community
Resilience Programs*

Nikaanii Consulting

Indigenous Leadership Emergency Management Panel

This **panel** aims to:

- Share **lessons learned from real emergency experiences**, from preparedness and response through recovery and longer-term community resilience
- Support **peer-to-peer leadership learning**, including what worked, what was challenging, and what could be done differently
- Explore practical approaches to strengthening **all-hazards emergency management capacity**, including the partnerships, resources, and tools that support Indigenous communities



Indigenous Leadership Emergency Management Panel Q&A



Have a question or comment?

Scan the QR code and submit it.
Selected questions will be shared with the panellists.



Let's Take a Break!

A thick, hand-drawn style orange line that underlines the text "Let's Take a Break!". It starts under the first letter and ends under the last letter, with a slightly wavy, irregular edge.



Emergency Management Progress & Lessons Learned

Emergency Management Progress & Lessons Learned

This **presentation** aims to:

- Explain **why the EMPI was established** and its role in strengthening emergency preparedness
- Provide an update on **progress and participating communities**
- Share **common themes and lessons emerging across communities**
- Highlight **strengths and challenges identified through implementation**

The desired outcomes is:

- Greater understanding of how the **EMPI is supporting communities to build capacity to prepare for, respond to, and manage emergencies**



Line 3 IAMC Emergency Management Planning Initiative (EMPI)

Supporting Community Led Emergency Preparedness

The Line 3 Indigenous Advisory and Monitoring Committee (Line 3 IAMC) is delivering the Emergency Management Planning Initiative (EMPI) to strengthen emergency preparedness among Line 3-impacted First Nations and Métis communities in Alberta, Saskatchewan, and Manitoba.

The EMPI provides fully funded support to develop or enhance emergency management planning in ways that reflect local priorities and Indigenous knowledge, and is:

- **Community led** – guided by local priorities
- **Flexible** – paced around community availability *
- **Culturally grounded** – integrates Indigenous knowledge
- **Practical** – focused on usable plans and training

** Please note: Work must be completed by March 31, 2027.*

What the Program Offers

Communities receive tailored support from Indigenous consultants to provide:

- Community Risk Assessment
- Development or update of Emergency Management / Response Plans CEMP/ERP)
- Incident Command System (ICS) training
- Tabletop exercises to test plans
- Practical Quick Reference Guides



How It Works

1. **Community Interest Survey** – identifies interest, readiness, and timing
2. **Community Expression of Interest (EOI)** – confirms scope and priorities
3. **Line 3 IAMC will Review & Approve** – based on readiness and alignment
4. **Community Implementation** – direct work with consultants to deliver planning and training

Current Status (Fall 2026)

- 9 impacted Nation communities and governments are participating in EMPI, with 7 currently active in program delivery.
- Additional First Nations and Métis governments continue to progress through the intake process.
- Lessons learned from the initial program cycle are helping inform future emergency management programming and resilience initiatives.



Interested in Participating?

Line 3-impacted communities are encouraged to connect with the Line 3 IAMC to discuss interest and timing.

Email us: emergencymanagement@iamc-line3.com

Visit us online: www.iamc-line3.com



Emergency Management Progress & Lessons Learned



Joel Block

Nikaanii Consulting Inc.



Scott Ritzer

Nikaanii Consulting Inc.

**Engagement
Opportunity**

**Emergency
Management
Engagement /
Interactive
Discussion**



Emergency Management Engagement / Interactive Discussion

This **engagement opportunity** aims to:

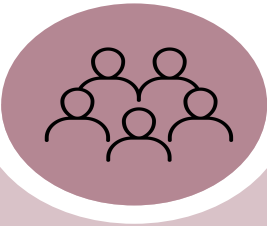
- Share Indigenous leadership experiences from real emergencies
- Support peer learning among Line 3 IAMC impacted Nations
- Highlight EMPI successes and lessons learned
- Gather input on future emergency management priorities
- Introduce longer-term resilience support through EMPI 2.0

The desired outcomes are:

- Understanding of best practices through emergency response experiences
- Identified gaps and barriers related to pipeline and all-hazards events



Engagement Opportunity Emergency Management - Part 1



1

Identify a Notetaker

Identify one person to note down key highlights shared by the table.

Use the Shareback Booklet to gather your thoughts.



2

Reflect, Discuss & Capture Ideas

Using the guiding questions, discuss and capture your key reflections for all questions in the booklet.



3

Report Back

Identify a Spokesperson to share with the larger group after part 2 if your table is selected.



Engagement Opportunity Emergency Management - Part 1



10 min

PART 1

What helps you prepare for, respond to, and recover from emergencies?

What are the most pressing emergency management challenges communities face today?

What supports, resources, or partnerships are still missing?

Engagement Opportunity Emergency Management - Part 2



1

Identify a Facilitator

One person will be identified to facilitate the discussion and capture the table's key ideas in the Shareback Booklet.

The facilitator will rotate between tables.



2

Discuss & Capture Ideas

Discuss the guiding question for the round. Capture key themes and elements discussed.

Each round will introduce a new question.



3

Switch It Up

At the end of the rounds, only the facilitator moves to a new table. Start with a quick recap of the previous discussion, then guide the table through the next question.

We will do it twice before returning to your main table.



Engagement Opportunity Emergency Management - Part 2



12 min

ROUND 1 - PRIORITY SUPPORTS

What supports would make the greatest difference in strengthening your community's ability to identify risk, prepare for, respond to, and recover from emergencies?

Discuss what should be prioritised, where gaps remain, and what new opportunities could help. Capture areas of agreement, new ideas, different perspectives, and potential priorities for action.

Engagement Opportunity Emergency Management - Part 2



12 min

ROUND 2 - FUTURE PROGRAMMING

How should future Line 3 IAMC emergency management programming evolve to meet community needs and strengthen long-term resilience?

Discuss the activities and ongoing support communities would find most valuable, along with opportunities for collaboration and knowledge sharing. Capture recommended priorities, specific programming ideas, and potential areas of focus for Line 3 IAMC.

Engagement Opportunity Emergency Management - Part 2



12 min



ROUND 3 - MOVING TO ACTION

What would help turn these priorities into meaningful action in communities?

*What needs to happen first? Who needs to be involved?
What would help communities move from planning to action?*

Engagement Opportunity Emergency Management - Part 2



12 min



ROUND 4 - FINAL ROUND

What are the top 2–3 messages your table wants to share with the larger group?

Review the key themes across all rounds and agree on the priorities, new ideas, or perspectives that are most important to bring forward. Note any meaningful differences in perspective. Record your final messages in the Shareback Booklet and select a spokesperson to share on behalf of your table, if invited.



30 min

Let's Share Back!

Selected tables will be invited to share key takeaways from their discussion. Share with the larger group your identified top messages.



Closing Comments

By Emergency Management Subcommittee Chair Melvin Abraham

Emergency Management Closing Comments & Key Messages



Preparedness



Preparedness is an ongoing journey of planning, learning, practising, and adapting.

Indigenous Leadership



Indigenous leadership, knowledge, and community priorities are essential to strengthening resilience.

Importance of Strategy



EMPI is one element of a broader emergency management strategy that connects planning, training, partnerships, and sustained support.

Looking Ahead



The Line 3 IAMC remains committed to supporting community emergency preparedness and resilience, guided by the priorities and experiences shared by communities.





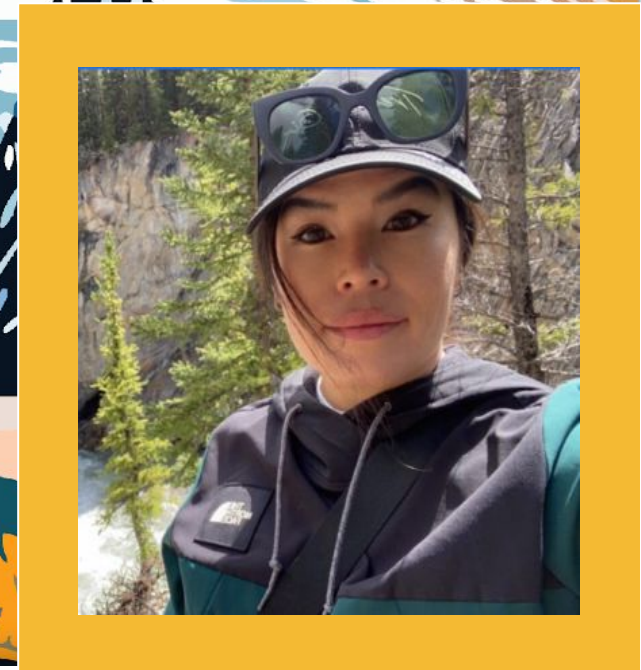
60 min

Time for Lunch!

Performers

We are pleased to welcome
Samantha Smalleyes
for an outstanding cultural performance
over lunch.





Line 3 IAMC Indigenous Monitoring Overview and Update

Line 3 IAMC Indigenous Monitoring Update



by Kyra Northwest, First Nations Caucus Member IAMC

This **presentation** aims to:

- Update attendees on Line 3 IAMC Indigenous Monitoring work/roles
- Share possible future directions of Indigenous Monitoring supports
- Provide an update on the Plant Guide

The desired outcomes are:

- Leadership are informed of Line 3 IAMC Indigenous Monitoring roles/responsibilities
- Clearer future directions of Indigenous Monitoring supports
- Increased awareness of Line 3 IAMC Plant Guide



The Line 3 Indigenous Monitoring and Training Capacity Subcommittee

by Kyra Northwest, First Nations Caucus Member IAMC



- Ensures that **First Nations and Métis peoples** are involved in monitoring **environmental, safety, and culturally sensitive aspects** along the **Line 3 corridor**, with meaningful **consideration of traditional land use, sacred sites, historical knowledge, and First Nations & Métis traditional and cultural worldviews**.
-

- The **Line 3 IAMC Indigenous Monitoring program** is also focused on **offering training and building capacity for Impacted First Nations and Métis** to become involved in **regulatory monitoring and oversight**.





What We Heard Report

Line 3 Indigenous Advisory and Monitoring Committee Indigenous Monitoring Forum 2025

Stoney Nakoda Resort & Casino
Stoney Nakoda First Nation, Alberta
September 18-19, 2025



Indigenous Monitoring Forum What We Heard

by Kyra Northwest, First Nations Caucus Member IAMC



- Indigenous Monitoring Forum held on September 18–19, 2025, on Stoney Nakoda First Nation territory in Alberta
- Brought together Indigenous Monitors, Elders, and invited guests from First Nations and Métis impacted by the Line 3 pipeline
- Created space to share **knowledge, lived experiences, and perspectives related to Indigenous Monitoring**
- Gathered feedback on the future direction of the Line 3 IAMC and Indigenous Monitoring initiatives



Indigenous Monitoring Forum

What We Heard

by Kyra Northwest, First Nations Caucus Member IAMC



*Participants emphasized that effective Indigenous Monitoring must be **community-driven, grounded in Indigenous Knowledge and supported by sustained training, mentorship and employment opportunities.***

*Also the importance of **land-based and intergenerational learning, stronger roles for Elders and youth, clearer career pathways for Indigenous Monitors, and improved communication between Nations, monitors, regulators and industry.***





TRAINING FOR INDIGENOUS REGULATORY INVOLVEMENT (TIRI)



TIRI is a free, self-paced online course developed by the Line 3 IAMC to support Indigenous Peoples' involvement in Canada Energy Regulator (CER) regulatory review processes for pipeline projects and to strengthen Indigenous oversight.

Available on DigitalChalk

Free and self-paced

Accessible on any device

12 ONLINE MODULES

Covering

- CER regulatory processes
- Indigenous participation and monitoring
- Early engagement and hearings
- Conditions and filings review
- Information sharing and case studies

As part of Line 3 IAMC's commitment to training and capacity building, the course uses practical examples and case studies from across Canada to cover key aspects of CER-regulated pipeline projects and help participants better understand how to engage in regulatory processes in their region. While developed through the Line 3 IAMC, it is not specific to the Line 3 Replacement Project.

Completion certificate available



READY TO GET STARTED?

Access TIRI online.



ALREADY HAVE AN ACCOUNT?

If you participated in beta testing previously, you may already have an existing account. Try logging in before creating a new one.

QUESTIONS OR NEED ASSISTANCE?



Email us at: info@iamc-line3.com

TIRI Training

by Kyra Northwest, First Nations Caucus Member IAMC



➤ **TIRI — Training for Indigenous Regulatory Involvement** *Rolled out in 2024–25*

➤ **First of its kind in Canada**, setting a precedent for Indigenous monitoring and capacity-building.

➤ **Empowers First Nations & Métis** to navigate the Canada Energy Regulator review process.

➤ **Available now** visit the Line 3 website or our info table at the back of the room.





Indigenous Monitors Panel

Indigenous Monitors Panel

This **panel** aims to:

- Share the roles, successes and challenges of Indigenous Monitors in the field.
- Show how Indigenous Monitors, Guardians, Elders, researchers and regulators work together to support Indigenous-led oversight and stewardship.

The **desired outcomes** are:

- Better understanding of the roles, successes and challenges of Indigenous Monitors and partners.
- Recognise how different roles work together to support Indigenous-led oversight and stewardship.
- Identify practical ideas to strengthen collaboration and shared learning.



Indigenous Monitors Panel



Watching the Land Together

Indigenous Stewardship, Monitoring, and
Regulatory Oversight Along the Line 3 Corridor



Indigenous Monitors Panel



Kyra Northwest

***First Nations
Caucus Member
IAMC***



Dale Kykkanen

***Line 3 IAMC
Indigenous Monitor***



Deena Braun

***Technical Specialist,
Environmental
Protection (CER)***



Moderator:

Richard Aisaican

Co-Chair

Engagement Opportunity

Indigenous Monitors Panel



Engagement Opportunity on Indigenous Monitors Panel

This **engagement opportunity** aims to:

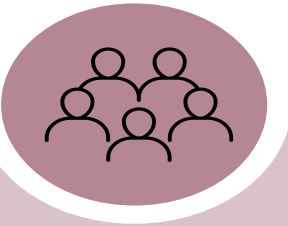
- Identify actions and partnerships that could strengthen Indigenous-led stewardship along the corridor.

The **desired outcomes** are:

- Practical ideas to support Indigenous-led stewardship.
- Potential partnerships and opportunities for collaboration.
- Additional questions and comments to inform future discussions.



Engagement Opportunity on Indigenous Monitors Panel



1

Identify a Notetaker

Identify one person to note down key highlights shared by the table.

Use the Shareback Booklet to gather your thoughts.



2

Reflect, Discuss & Capture Ideas

Using the guiding question, discuss and capture your key reflections in the booklet.



3

Report Back

Identify a Spokesperson and if your table is selected, share with the larger group.



Engagement Opportunity on Indigenous Monitors



15 min



Guiding Question

What is one action or partnership that would strengthen Indigenous-led stewardship along the corridor?

Engagement Opportunity on Indigenous Monitors



Guiding Questions



15 min

What would help communities grow their Indigenous Monitoring programs?

What would help Indigenous Monitors and their partners
work better together?



30 min

Let's Share Back!

Selected tables will be invited to share key takeaways from their discussion. Share your identified top messages with the larger group.

Let's Take a Break!





Traditional Plant Knowledge Elders Panel

Announcement

We are happy to share with you the completed the
Indigenous Monitor Plant Identification Guide developed with the support of
Josephine Buffalo, Dave Daniels & Calvin Racette.



JOSEPHINE
BUFFALO



DAVE
DANIELS



CALVIN
RACETTE

Copies are available on-site and will be distributed to Line 3 Indigenous Monitors.

Indigenous Monitor Plant Identification Guide

Line 3 Indigenous Advisory
and Monitoring Committee

Indigenous Monitor Plant Identification Guide



Walking in Reciprocity

A Guide to Our Plant Relatives
Along the Enbridge Corridor

IAMC
Indigenous Advisory &
Monitoring Committee | Line 3

How to Use This Guide

- This guide enables **fast field identification**, pairing a **left-page profile** card with a **right-page illustration**.
- **Colour-coded section icons** match height headers for navigation, while **additional icons** flag key features like scents or wetlands.
- The **LOOK** section covers physical traits, while **INSIGHT** offers ecological traits and Elder reflections—highlighting that all plants carry cultural value.
- We encourage monitors to use the margins, open space, and back section to **record personal observations** and **ongoing learning**.

10



≤ 38 m
≤ 6 ft



scent

Balsam Fir

Abies balsamea
(L.) Mill.

LOOK A narrow, cone-shaped **evergreen**. The **needles** are flat and cannot be rolled between your fingers. The **cones** grow upright like candles.

INSIGHT The smooth grey bark is covered in small, raised “bubbles.” If you press one, it will pop and release a sticky, clear, and highly aromatic resin that smells like a Christmas tree.

16



Traditional Plant Knowledge Elders Panel



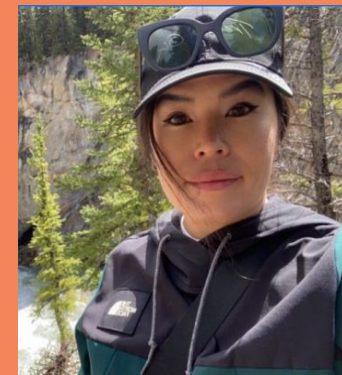
Dave Daniels

Long Plain First Nation



Calvin Racette

*Metis Nation
Saskatchewan*



Moderator:

Kyra Northwest

*First Nations Caucus
Member IAMC*

Traditional Plant Knowledge Elders Panel Q&A



Have a question or comment?

Scan the QR code and submit it.
Selected questions will be shared with the panellists.



Recap

What We Heard & Closing Remarks



One Word Mentimeter



Scan the QR code
and let us know
*In one word, how would you
describe your experience these
past two days?*



Satisfaction Survey



ONLINE QR CODE TO SCAN



Thank you all for attending this Line-Wide Gathering event.

Before leaving, we would appreciate your feedback on the workshops and facilitation format.

Estimated time to complete the survey: 3 mins

Paper versions are also available on your table.



Closing Comments



Richard Aisaican
Co-Chair



Anita Kuipers
Co-Chair

What We Heard & Closing Remarks

by Co-Chairs

Gratitude & Recognition



- Elders, participants, speakers, facilitators, and partners

Reflections from the Gathering



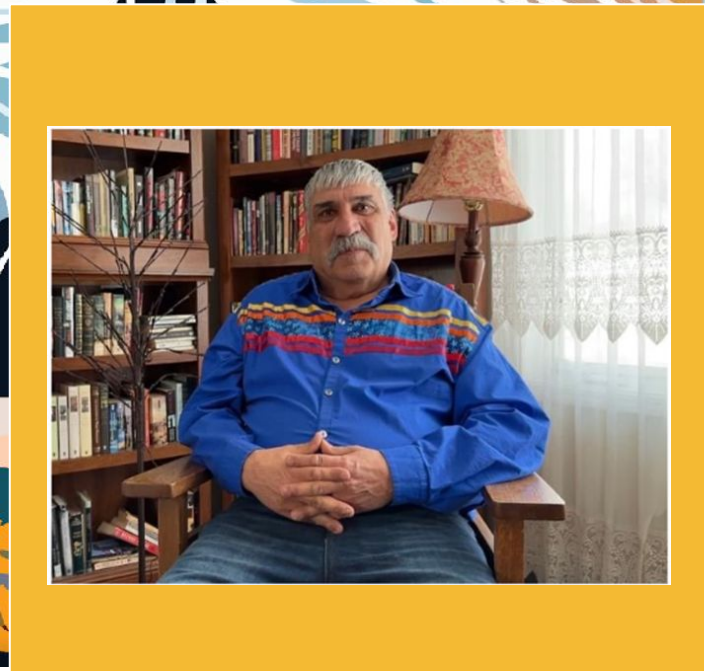
- Indigenous Risk Model, Indigenous Monitoring & Training Capacity, Plant Guide, Communication & Engagement and Emergency Management

Continuing the Work Forward



- Future directions and next steps
- Continued engagement opportunities
- Building on relationships and momentum
- Safe travels home





Closing Prayer

By Calvin Racette, Metis Nation Saskatchewan



Indigenous Advisory & Monitoring Committee | Line 3