



**ANNUAL REPORT 2019-2020** —







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## GOAL

The Committee will form the basis of an enhanced relationship between Indigenous Nations, the Government and the Canada Energy Regulator in respect of the Line 3 Replacement Program Activities. Through communication and engagement the Committee will provide for collaborative and inclusive Indigenous involvement in the review, monitoring, and reporting of environmental, safety and socio-economic aspects related to L3RP Activities over their lifecycle, with meaningful and adequate consideration of traditional land use, sacred sites, historical knowledge, and the diversity of Indigenous traditional and cultural worldviews.

Terms of Reference November 3, 2017

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# MESSAGE FROM MIKE OKA, INDIGENOUS CO-CHAIR

**I** **T WAS AN HONOUR** to accept the role of Indigenous co-chair for the Line 3 Indigenous Advisory and Monitoring Committee

We are a group of 16 Indigenous members, representing the Métis Nation and First Nations across Alberta, Saskatchewan and Manitoba. Together, with our federal partners, we have made good progress on our goal of more collaborative and inclusive Indigenous involvement in the monitoring and oversight of the Line 3 Replacement Program.

Our work involves collaborating with each other and our federal partners to identify common priorities and perspectives related to the Line 3 Replacement Program activities and to voice those interests to Government, the Canada Energy Regulator, and over 100 Indigenous Nations affected by the Project.

Building consensus between such a large and diverse group can be challenging. I would like to acknowledge the contributions of the outgoing Committee who helped shape the steady flow and process of deliberation. To our second term Committee members, it was a great joy to have been able to meet face-to-face across our regions. Together, we participated in community events and traditional site visits. We hosted workshops and training sessions to build capacity in our communities.

As we move into the next year of work, I am committed to continue advocating for the consideration of traditional land use, sacred sites, historical knowledge, and the diversity of Indigenous traditional and cultural world-views in the work of the Committee.

I look forward to working with our incoming Indigenous co-chair, Marci Riel, to continue this very important work.



**Mike Oka**  
*Indigenous Co-Chair Line 3 IAMC*



# MESSAGE FROM CORAL DESHIELD, GOVERNMENT CO-CHAIR

**I**N APRIL 2019, I had the honour of taking on the role of government co-chair for the Line 3 IAMC. Looking back on the work of the Line 3 IAMC in 2019–20, there is much to celebrate, as the monitoring program continued to develop and evolve, filings review training took place, and the Indigenous Committee members provided thoughtful advice for the CER and federal government to consider and respond to. Additionally, this year marked the transition from the first to the second membership term on the IAMC. I am incredibly grateful for the passion, dedication, and valuable knowledge of those who served on the first membership term, and I look forward to continuing to build on that work in partnership throughout the next term.

A significant milestone was achieved with the completion of construction of Line 3 in December 2019. Since then, the work of the Committee has begun to evolve, shifting focus to support ongoing operations and decommissioning. The Committee will continue its work to provide ongoing oversight within the Line 3 corridor throughout the operation of the line.

Communications and engagement remains at the centre of the Committee's work. The Committee attended and supported a number of engagement events over the year to bring together Elders, leaders, technicians and other citizens in a dialogue about the L3RP and the work of the Committee, sharing information, building capacity, and providing advice to government and the regulator.

The commitment of each member on this Committee to advancing shared interests through co-development presents a unique opportunity for better outcomes achieved through collaboration and, most importantly, rooted in Indigenous teachings and perspectives. As government co-chair, I am excited to find new ways to work in partnership, and co-develop options and solutions. This innovative approach to collaboration with Indigenous Nations is one of the ways the federal government is taking action in response to its commitment to reconciliation.

I look forward to supporting the Committee's continued success and advancing the priorities of the partnership between Indigenous Nations, the Government of Canada, and the Canada Energy Regulator.

**Coral deShield**

*Government Co-Chair Line 3 IAMC*  
Director, Indigenous Partnership Office-West  
Natural Resources Canada, Government of Canada



# MESSAGE FROM JONATHAN TIMLIN, CANADA ENERGY REGULATOR

**I T IS AN HONOUR** to contribute to the Line 3 Indigenous Advisory and Monitoring Committee (IAMC) 2019–20 Annual Report. This year marked the first anniversary of the Canada Energy Regulator (CER), the country's new federal energy regulatory body.

Launched in August 2019, the CER has been tasked to build an energy regulatory system that inspires trust and public confidence on the part of Canadians, in particular Indigenous peoples impacted by CER-regulated activities. We are striving to transform all aspects of our work to advance reconciliation with Indigenous peoples. Within our first year of operation, we established an Indigenous Advisory Committee, and continued our important partnership with the Line 3 IAMC. Working with the Line 3 IAMC helps to shape and guide our broader approach to incorporating Indigenous perspectives in our monitoring and oversight activities, and is helping us to improve how we do our work in a way that recognizes Indigenous cultures, knowledge and histories.

The CER is committed to enhancing the involvement of Indigenous communities in the oversight of the projects we regulate, and incorporating Indigenous perspectives in the CER's oversight of the Line 3 Replacement Program (L3RP) through the IAMC Indigenous monitors. We are grateful for the opportunities that the IAMC provides, and for the participation of Indigenous monitors in inspections and emergency response exercises with the CER.

This year also marked the transition from the IAMC's first membership term. The CER thanks all of the members of the IAMC for their hard work and knowledge, and we look forward to building relationships based on the recognition of rights, respect, cooperation and partnership with the new IAMC members.

The very end of 2019–20 saw the start of the COVID-19 pandemic, which has changed the way we live and work. We know that COVID-19 is having a particularly strong impact on Indigenous peoples. Since the beginning of the pandemic, the CER has changed many aspects of our work to help prevent the spread of the virus in the communities where there are CER-regulated activities. We are ready to respond in the event of an emergency, and have adapted how we work to ensure we can deploy safely to the field with Indigenous monitors.

The CER looks forward to continuing its partnership with the Line 3 IAMC, and to supporting the IAMC's work on behalf of Indigenous Nations.



**Jonathan Timlin**  
*CER Representative to the Line 3 IAMC*  
Vice President, Indigenous Relations  
and Reconciliation



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## INTRODUCTION

This Line 3 IAMC Annual Report speaks to the progress made during the period April 1, 2019 to March 31, 2020 to advance the goal of the Committee and foster an enhanced relationship between Indigenous Nations, the Government and the Canada Energy Regulator in respect of the L3RP Activities.

The year 2019–20 was a year of significant change for the Committee. The Line 3 Replacement Program completed the construction phase and an important milestone in the project lifecycle was achieved in December 2019 when the pipeline went into operation.

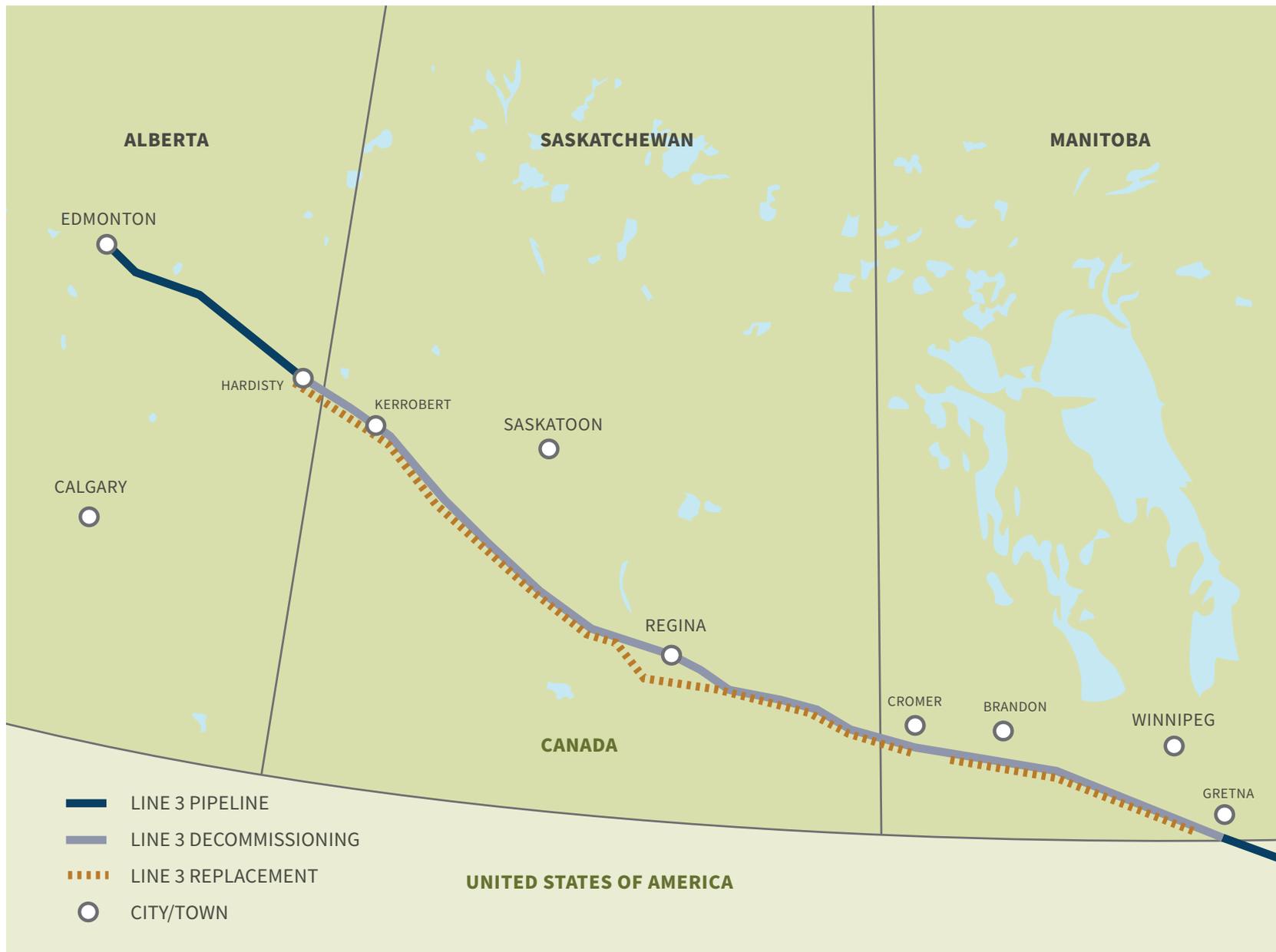
The Committee itself completed its first two years of operation and transitioned its membership, working with the impacted Indigenous Nations to appoint the second membership term.

The end of this year in review also marked the beginning of the global COVID-19 pandemic. The Committee responded immediately,

adjusting the approach to its work to ensure the health and safety of its members, those supporting its operations and projects, and the Nations with whom it connects.

With its commitment to collaboration and Indigenous involvement over the lifecycle of the L3RP, the Committee's goal provides the foundation for how it approaches and carries forward its work. In 2019–20, the Committee identified five key priority areas to advance progress towards achieving its goal:

- 1. Engagement and capacity building**
- 2. Indigenous monitoring**
- 3. Filings review**
- 4. Advice to government and regulators**
- 5. Operations**



# ABOUT THE LINE 3 INDIGENOUS ADVISORY AND MONITORING COMMITTEE

The Line 3 Indigenous Advisory and Monitoring Committee (IAMC) brings together a diverse group of people, with individuals from different impacted Indigenous Nations, the federal government (Natural Resources Canada), and the Canada Energy Regulator. The Committee is an innovative collaborative forum in place to support a reciprocal exchange of information, and meaningful participation of Indigenous Nations in the monitoring of

Respectful of the varied opinions regarding L3RP activities, Committee members participate without prejudice and their participation does not indicate support for or opposition to L3RP.

traditional, environmental, safety, and socio-economic aspects of the Line 3 Replacement Program “L3RP” to protect the land, air, water, and species and natural resources for generations to come.

The Line 3 IAMC is comprised of 16 First Nation and Métis Nation representatives from Alberta, Saskatchewan and Manitoba, and 2 senior federal representatives

from Natural Resources Canada and the Canada Energy Regulator. Each member is appointed to their position by the Nation and/or organization they represent. Each member dedicates time and energy, finding new ways to work together to advance the priorities the Committee sets each year.

Committee Members serve a two-year term and may serve multiple terms. As per the Committee’s Terms of Reference, Members are appointed through a regionally specific, distinctions based, member selection process, centered on the principles of transparency, accessibility, openness, and fairness.

In the winter of 2019–20, the original membership term expired and a second term, which included several returning Committee members, was put in place. This second term began in early 2020 and held its first meeting in February 2020.

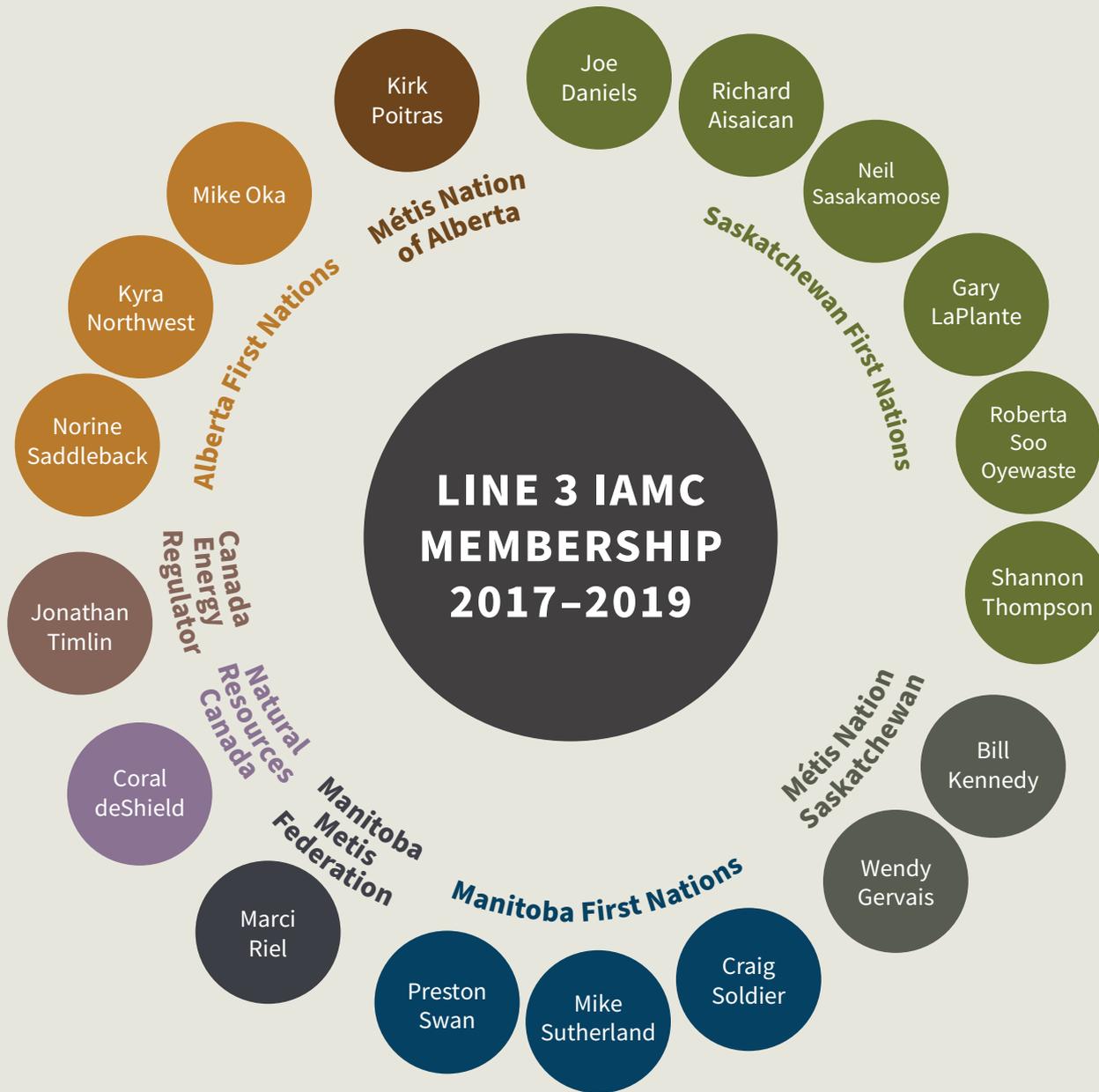
All Committee members, past and present, are recognized for their commitment to exploring new ways to work together, finding mutual interests, and identifying shared Indigenous interests—paving the way for continued success for the L3RP.

In 2019–20, the first membership term was completed, having successfully:

- developed the initial work plan
- started the first operational Indigenous monitoring program
- developed training based on its experience
- drafted and submitted advice to government, and
- undertaken other activities to advance the goal of the Committee.

The second Committee term is proud to build on this legacy as it continues to move forward the Committee’s work.







# LINE 3 IAMC PRIORITIES



In its Work Plan for 2019–20, the Committee identified key milestones to achieve, organized around the five priority areas, with Indigenous Knowledge integrated as a component of each of these priority areas:

## 1. ENGAGEMENT AND CAPACITY BUILDING

The Committee facilitates ongoing and effective communication with Indigenous Nations related to the Committee's work.



## 2. INDIGENOUS MONITORING

The L3RP is monitored and regulated with meaningful and adequate consideration of traditional land use, Indigenous ecological knowledge, sacred sites, historical knowledge, and the diversity of Indigenous traditional and cultural worldviews.

The environmental protection and safety of the L3RP is enhanced by involving Indigenous Peoples in the monitoring and regulation of the L3RP.





### 3. FILINGS REVIEW

The Committee supports the capacity of Indigenous Nations to engage in the regulatory process.

Regulatory filings submitted to the CER will be reviewed from an Indigenous perspective to support the capacity of Indigenous Nations to monitor Enbridge’s activity in the Right of Way and support the Committee’s advice to the Government and regulators.



### 4. ADVICE TO GOVERNMENT AND REGULATORS

The Committee provides input and advice to the CER and Government with respect to the environmental, safety, and socio-economic aspects of the Line 3 Replacement Program.

The Committee provides input to the CER and Government on broader initiatives to improve environmental protection and regulatory systems.



### 5. OPERATIONS

The Committee operates in a capable, efficient, and accountable manner.

#### Spring 2021

Legacy Line 3 pipeline will be decommissioned beginning in the spring of 2021, in accordance with regulatory requirements.

#### December 2022

#### DECOMMISSIONING

Guided by a Strategic Work Plan updated each year setting out its priorities and key activities, the Committee meets on a regular basis and is supported by a Secretariat to bring together information for Committee Members to advance their key priorities.



## ENGAGEMENT & CAPACITY BUILDING

Creating opportunities for information exchange and participating in events were key ways in which the Committee continued to support a dialogue and stay connected with individuals and Nations about the L3RP.

### **IAMC-Hosted Engagement Meetings**

The Committee coordinated eight information-sharing meetings with leadership from impacted Indigenous Nations and organizations. These meetings created an opportunity to hear from Nations directly about their challenges and priorities and for the Committee to share information on the Line 3 IAMC and on federal initiatives.

The Committee also hosted workshops and regional meetings to engage impacted Nations on specific topics. This included Monitoring Program specific workshops held in November and March, and a session held in November with leadership from 19 impacted Saskatchewan First Nations to review Committee work and priorities, and to agree on the path forward for membership selection for the upcoming term.

### **Attendance at External Events**

In addition to IAMC-hosted events, the Committee participates in other gatherings of impacted Nations and representative organizations as a way to share information broadly about the work of the Committee and seek input on issues and priorities. This year, the Committee attended treaty celebrations, a powwow, annual general assemblies and other meetings.

### **Elder Engagement**

Being reflective of the perspectives of elders is important to the Committee. Having each Committee meeting open with a teaching and/or prayer from a local Métis Nation or First Nation Elder or Knowledge Keeper grounded its work. The Committee sponsored an “Elders Lounge”

at the National Elders Gathering in September 2019 and attended the December 2019 Battlefords Agency Tribal Chiefs’ Elders Gathering. Together these sessions provided a valuable opportunity to hear directly from a wide range of Elders from across the country.

### **Communications Products**

Another key way that the Committee shares information to ensure that Nations are fully informed about the work of the IAMC and the results of monitoring the L3RP is through the development of communication materials. This year the Committee continued its commitment to ongoing communications through the spring and fall editions of the Line 3 IAMC newsletter, the 2017–19 Annual Report, line-wide emails and mail-outs, and regular updates on the initiative through the Line 3 IAMC website.

#### Highlights of Engagement included:

- Presenting to leadership at **10 community visits**;
- Participating in **3 cultural events**, including a Treaty Days celebration and a powwow;
- Attendance at **2 Elder’s gatherings**;
- Booths or presentations at **5 general assemblies or meetings**;
- Hosting **2 monitoring workshops**;
- Holding **1 regional Chiefs gathering**; and
- Funding **7 training sessions** on technical regulatory capacity building.



## INDIGENOUS MONITORING

At the core of the Committee’s work is the Indigenous Monitoring Program with its aim to increase Indigenous involvement in the CER’s regulatory oversight of the L3RP. Through this program, IAMC Indigenous monitors accompany the CER’s inspection officers on all compliance verification activities for the L3RP to provide Indigenous values and perspectives, identify potential heritage resources, and point out potential non-compliances for consideration. The inclusive nature of the Indigenous Monitoring program is a meaningful step toward reconciliation and trust building. Indigenous monitors hold unique skills and knowledge that are critical to the success of the CER’s regulation of large projects.

The Indigenous Monitors continued their important work throughout the year that saw the change in activity along Line 3 with Enbridge completing construction and the line going into service in December 2019. The IAMC’s monitoring program will continue to work with the CER to include Indigenous oversight of the decommissioning of the old pipeline and operation of the new one.

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“The IAMC Indigenous Monitoring Program has resulted in increased Indigenous oversight of Line 3 construction activities and significant progress in relationship-building and in developing capacity within the Canada Energy Regulator to integrate Indigenous knowledge, values, and perspectives into their work.”

**Jon Timlin**, *Canada Energy Regulator*



### Implementation of the Indigenous Monitoring Program

IAMC Monitors accompanied CER inspectors on 5 inspections in 2019. To ensure an Indigenous lens was reflected in the inspections, monitors engaged communities and reviewed traditional land use studies and mitigation measures for any sites of significance prior to inspections. They also contributed to defining the scope of the inspection by the CER’s inspectors.

After each inspection, IAMC Monitors produced a monitoring report that was publicly posted on the Committee’s website and emailed to impacted Nations, to ensure it could be accessed by all. The reports recorded the observations and findings of the IAMC Monitors and were not submitted for approval or edited by Enbridge or the CER. In 2019, IAMC monitors inspected the construction of:

- Spread 2 in Saskatchewan
- Spread 5 in Saskatchewan
- Spread 7 in Manitoba
- Spread 8 in Manitoba, and
- Spread 9 in Manitoba.

A number of workshops also brought together different perspectives on monitoring, explored lessons learned, identified required tools, and facilitated the sharing of experiences and knowledge.

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“Participants recognized the Line 3 IAMC initiative as the beginning of a historic partnership. For the first time, Indigenous peoples and the regulator were at the same table and part of the same team conducting oversight together of the lands and waters.”

“The program has helped to build capacity within the CER to understand Indigenous perspectives and promote cross-cultural cohesion as well as opportunities for regulatory capacity building within impacted Nations.”

### **2020 Alberta Indigenous Monitoring Workshop Report**

#### **Alberta Monitoring Workshop**

In November 2019, a Monitoring Workshop was held in Alberta. Over 60 participants attended, including representatives from 20 impacted Nations, IAMC Committee members, CER inspectors, and Indigenous Monitors. Participants shared lessons learned through the monitoring program’s first two years and discussed future priorities for the initiative given completion of construction of Line 3. The workshop provided participants with an opportunity to network with peers, and discuss best practices, challenges, and available resources for developing Nation-specific Indigenous monitoring initiatives.

#### **Monitoring wrap-up workshop**

In early March 2020, the Committee hosted a workshop to review the 2019–20 Monitoring program.

Line 3 IAMC Indigenous monitors, program employers, Committee members, and CER Inspection Officers took part in a full-day workshop to review key learnings at the Grey Eagle Casino & Resort in Alberta. The wrap up session with inspection officers and monitors demonstrated the connections and influence of monitors in compliance elements of the project.

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“The CER was really open, really wanted and valued our input.”

#### **IAMC Indigenous Monitor**

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“For projects that don’t have an IAMC, Indigenous peoples participate in the application but not once the project’s underway. With the IAMC, Indigenous people were there the whole way through.”

#### **CER Inspection Officer**



## FILINGS REVIEW

In order to ensure compliance with CER requirements for the L3RP and support transparency in its operations, Enbridge is required to file documentation (known as “filings”) for approval by the regulator. There are 89 conditions the CER has put in place for Enbridge to strengthen public safety, protect the environment, and insure continued engagement by Enbridge.

A key priority this year for the Committee was to support increased Indigenous monitoring and oversight in the filings process. The Committee engaged consultants to review Enbridge’s regulatory filings and to train and support the capacity of the Indigenous Nations to respond to these filings.

### **Filings Review Program**

Building on work undertaken in 2018, the Committee continued to engage external consultants to review filings from a First Nation and a Métis Nation perspective. The Committee used the analysis from proponent (Enbridge) reports to better understand and monitor the actions of Enbridge and shared the findings with impacted Nations.

Weekly updates were provided to the IAMC and shared directly with impacted Nations, including interpretation of the significance of the filings highlighted, and the results of the review. The consultants also provided technical support to the Committee through meetings with the CER and Enbridge to follow-up on issues raised through the filings review exercise, under direction of the Committee.

The filing reports confirm that the CER has found Enbridge to be in compliance with the conditions so far, but highlighted issues and themes of interest for potentially impacted Indigenous Nations. Based on these themes, the filings review also provided strategic advice to the Committee in interim and final summary reports. The results of the Committee’s filings review program informed the Committee’s 2019 Advice to the Government and CER, with 55 recommendations for regulatory change.



## Regulatory Training

To build capacity in Nations to review and interpret regulatory filings, the Committee provided eight 2-day regional training workshops. These capacity building sessions were open to all impacted Indigenous Nations and provided tools that Nations could utilize more broadly in their engagement with natural resource development projects. The workshops provided participants with a better understanding of the regulatory process and how Indigenous traditional knowledge is considered and implemented in these processes and tools and tips for more effective participation by impacted Nations in regulatory processes.

The workshops were designed to provide technical training to impacted Indigenous Nations to undertake their own independent review of proponent filings. This included a focus on developing a basic technical understanding of how Nations can effectively participate in current and future regulatory reviews undertaken by federal and provincial regulators. These learnings will enable Nations to address their own unique individual priorities and objectives as they relate to the L3RP, and to develop tools to leverage regulatory processes to advance their interests.

The 2019–20 year saw capacity building workshops that:

- Provided training to **146 participants**, and
- Provided the opportunity to **develop curricula** in partnership with the CER and third-party Contractors.





## ADVICE TO GOVERNMENT AND REGULATORS

The Committee is a catalyst for dialogue and action through partnership between impacted Indigenous Nations, the Government of Canada, and the Canada Energy Regulator. A primary purpose of the IAMC is to enhance these relationships by providing a space to identify and develop a shared understanding of issues, and provide informed advice on how to address those issues. Committee members agree that building these relationships in a collaborative and effective way serves to advance the Committee's work and benefit all.

As provided for in Terms of Reference, a key role of the Committee is to provide advice to the CER and the federal government. To the extent permitted by legislative and regulatory frameworks and applicable principles of law, the CER or government will either agree and adopt the advice or, after engaging with the Committee, adopt the advice with modifications, or reject it with reason.

### **Joint Fact-Finding Activities to Develop a Shared Understanding of Issues, and to Formulate Advice on the Identified Priorities**

Throughout the year, the Committee gathered information through key programs including Indigenous monitoring, regulatory filings review, and capacity building. Additionally, in order to understand issues and formulate advice, engagement with the Nations and CER occurred through regional information sharing sessions, trainings and workshops, group meetings, one-on-one meetings, and written communications.

In order to develop and refine their advice, the Committee also held joint learning sessions with the CER and Enbridge to understand more about the regulatory processes and potential gaps. They also conducted site visits and held workshops toward developing advice.

### **Providing Advice to the Government and CER on the Committee's Identified Priorities**

On December 10, 2019, the Indigenous Committee members submitted their formal Advice to Government and the CER with 55 recommendations. The advice was developed by the Indigenous Committee members through their experience and perspectives, based on engagement with leadership, Elders and Knowledge Keepers, and others within Indigenous Nations; and through the exchange of information and ideas with Enbridge and the CER.

**The Committee acknowledges the diversity of Indigenous Nations' views on the L3RP and will continue to respect the various perspectives and voices engaged throughout this process. In no way will the Committee's activities replace, alter, or diminish the right of individual Indigenous Nations to be consulted and accommodated.**

The Advice to Government Report recommended an overarching increase of capacity support for Indigenous Nations. The Report calls for Indigenous governments to be provided with a level of support that allows full and meaningful participation during the lifecycle of major energy projects, and focuses on six themes:

### **1. Emergency preparedness and response**

- Improved communication with Indigenous Nations.
- Increased Indigenous involvement in emergency response.

### **2. Protection of heritage resources**

- Stronger regulatory protection for Indigenous heritage resources and sacred sites.
- Increased involvement of Indigenous Nations in protection of heritage resources.

### **3. Access to private lands**

- Additional opportunities for Elders and Knowledge Keepers to perform ceremonies, conduct traditional land use studies, and identify sites of interest along the right of way.
- Use of legislation and regulatory tools to support opportunities for access to the right of way.

### **4. Economic participation**

- Increased capacity support for Indigenous Nations to participate in economic and business opportunities related to major projects.
- Improved oversight of proponents' benchmarks and targets for inclusion of Indigenous employees, contractors, and businesses.
- Consideration of Indigenous equity positions, revenue sharing, and partnerships in major projects.

### **5. Indigenous engagement**

- Improved CER communication and notification with Indigenous Nations, including the Métis Nation, Provincial Governments, Regions, and Locals, as appropriate.
- Greater compliance verification of proponents' engagement claims.

### **6. Future direction**

- Increased Indigenous oversight and shared decision-making.

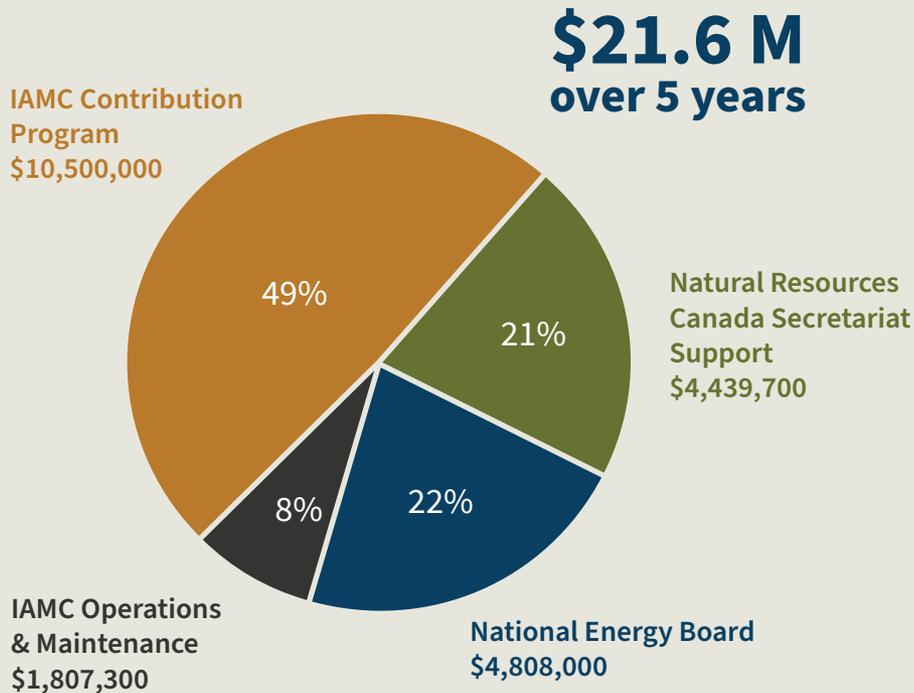


“In keeping with these recommendations, the federal government needs to move towards a model of shared decision-making with Indigenous Nations and should consult with the Nations in regards to these recommendations as a next step.”

**2019 Line 3 IAMC Report on Advice to Government and CER**

# FINANCIALS

This year marks the end of the 3<sup>rd</sup> year of the Committee's 5-year mandate, with a budget allocation of **\$21.6M over 5 years.**



## INDIGENOUS PARTICIPATION:

**12**

PARTICIPATION AGREEMENTS

**\$1,131,362**

TOTAL COMMITMENT

## COMMITTEE PRIORITIES OVER 2019-2020:

**\$1,029,895**

TOTAL COMMITMENT

**6**

MONITORING AGREEMENTS: \$245,649

**1**

ENGAGEMENT AGREEMENT: \$47,575

**2**

FILINGS REVIEW: \$736,671



# LESSONS LEARNED

## REFLECTIONS FROM THE LINE 3 IAMC

To support the Committee as it evolves and grows, a consultant was engaged to develop a report setting out the perspectives of current Committee members, documenting their learnings and experiences. This provided an opportunity to reflect on: what went well, challenges, opportunities to build on successes, and lessons to address future challenges. The report highlighted reflections in the areas of relationship building, Indigenous Knowledge, Communication and Engagement, and on the Committee structure itself.

“The work of the IAMC, the focus on relationships, and engagement of Indigenous Monitors are a template that can be utilized for future projects.”

Line 3 IAMC Member

**Relationship Building** — The ability to advance the work of the Committee is driven by the relationships and collaborative and effective ways that the Nations, government, the regulator, the project proponent and other Indigenous advisory groups come together. A transparent dialogue builds common

understandings and supports the Committee advancing its priorities.

**Indigenous Knowledge** — Engaging Nations to structure the monitoring program and receiving reports directly from Indigenous Monitors were some of the contributing factors to the success of the Monitoring Program. This Program ensured the incorporation of Indigenous experience into monitoring activities, and with that built a strong relationship between Indigenous Nations and the Regulator.

**Communication and Engagement of Nations** — Continuous engagement supported by one-on-one conversations and

distribution of reports and documents are key to keeping Nations informed and creating opportunities to hear Nation perspectives.

Ensuring Nations are fully engaged in the work of the IAMC remains a key priority of the Committee. Committee Members continue to focus efforts to share information and receive input in ways that meets the unique needs of the Nations they represent. Looking ahead, the Committee seeks to continue to make space for the voice of Indigenous youth and explore ways to bring them to the work with the Committee. With the abrupt impact of the pandemic, the Committee is focused on finding alternate ways to stay connected with the Nations.

**Committee Structure** — Given the significant workload and need for subject matter expertise, it would be worthwhile to continue to explore ways of including additional technical experts in the work of the Committee. It was also noted that with both First Nations and Métis Nation participation in the Committee, there may be a need to explore how to support addressing issues that are distinct for the First Nations and for the Métis Nation.

With the construction phase complete and operational phase underway, there is an opportunity to consider what oversight looks like within the full right-of-way, and beyond.

“We can all learn from each other’s experiences and share information with one another. We need to look at each other as one Nation. We need to share everything with each other.”

Line 3 IAMC Member





## LOOKING AHEAD

“The Committee is breaking new ground in establishing best practices that are applicable to other resource projects across the country.”

**Coral deShield**, *Government Co-Chair*

In the year ahead, as the Committee continues its journey through the lifecycle of the L3RP in its post construction phase, the Committee will maintain its commitment to communication and engagement, and to bringing Indigenous perspectives and approaches to the monitoring of the Line 3 Program.

Reflecting on the lessons learned and best practices, the Committee will review its priorities for the coming year, looking to set a path for continuing to strengthen the Indigenous Monitoring program, identifying tools that can support emergency management and emergency response capabilities in communities, and creating partnerships with Nations along the Line.



For more information or to contact the Committee, please visit [iamc-line3.com](http://iamc-line3.com)

